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MEMORANDUM FOR: Assistant for Operations, NPIC

FROM:

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Chief, Imagery Analysis Division, CIA

SUBJECT:

Comments on The Use of Satellites in Crisis Situations

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l. The subject paper, although vague and ill-defined in some areas, is a worthwhile "think piece" which highlights important problems of concern to all involved in the collection or exploitation of intelligence from satellite reconnaissance systems. It highlights the importance of timing and quality (or resolution) but also stresses the need for the analytical process to extract meaningful estimates from raw data. NPIC has had a very real part to play in this process in past crises — Cuba, for example.

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2. Of importance also are the variables mentioned: the variety of targets and the variety of sources of information. We endorse the need for specialists with all-source information at their disposal, and in fact this has been a guiding principle of the Center from its inception. Another factor mentioned here is the necessity of estimating "the enemy's view of the possible effectiveness". This point is the most important point in the paper as it is this estimate which will determine whether meaningful indicators can be imaged on sensors. Unfortunately it is the one aspect of future development over which we have little, if any, control.

3. With regard to the two major types of crises defined, (1) observation of crisis locale and (2) detection of indications of initiation of military actions, we fell that these need to be defined further. However, the elements discussed such as the size of the area or action involved and timing of the reconnaissance would seem to apply in both types of crises. Likewise - resolution, scale, weather, lighting and terrain would be reconnaissance considerations in most crisis situations.

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| 4. It is agreed considerations during | that planning is appropr any future crisis situat | riate now for the following tion: | 4 |
| feasible but of questidiscriminate between of are frequently more provided by the sensors other than the sensors other than the sensor of the | en tested to some extent lonable value because of changes of significance a cominent. This method mi an photographic. I methodology must be devonse times in the future. Ential element in any critical is paramount that we | chine (mentioned in the subject and appears to be technically the inability of machines to and incidental changes which ght have greater application rised to cope with the large However, it is important to sis situation has always been develop a cadre of highly ituations and use all sources e materials. | ŧ |
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